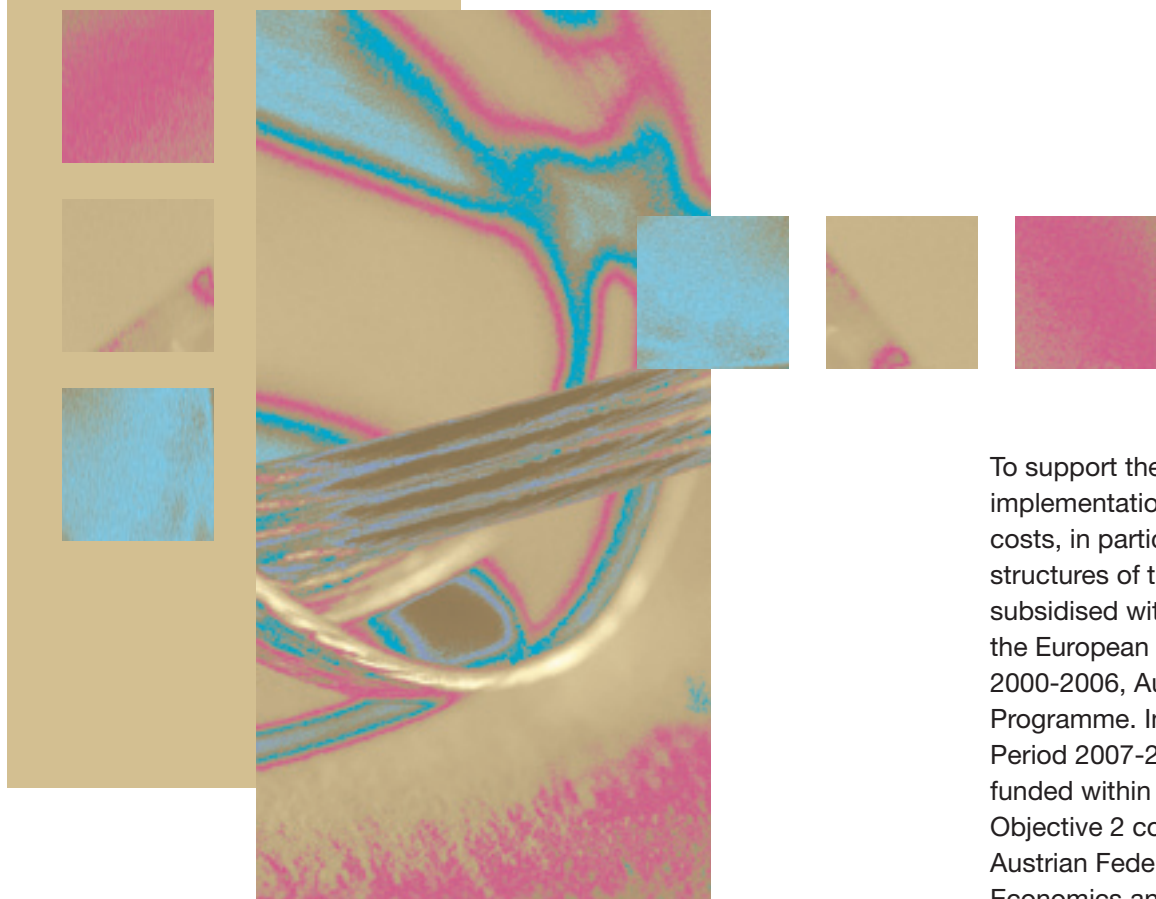


## TEP Balance 2000-2006

Introduction: Partnerships on the move .....	02
Facts and Figures: TEPs progress 2000-2006 .....	03
TEP balance 2000-2006 .....	04
Nation-wide TEP Best Practices .....	06
TEP contacts .....	08



To support the development and implementation of TEPs in Austria, the costs, in particular of the operative structures of the pacts, were subsidised within the framework of the European Social Fund (ESF) 2000-2006, Austrian Objective 3 Programme. In the Structural Funds Period 2007-2013, the TEPs will be funded within the ESF, Employment Objective 2 co-financed by the Austrian Federal Ministry of Economics and Labour.

## Introduction: Partnerships on the move



The Austrian Territorial Employment Pacts (TEPs) have developed over time and became a success model for the Austrian labour market and employment policy.

It is recognised in the country that the labour market and employment policy is confronted with particular challenges which cannot be met by just a few institutions on their own.

In Austria, TEPs are defined as contracted regional partnerships to better link employment policy with other policies in order to improve the employment situation on regional and local level.

In co-operating as partners, the specific aims are to increase effectiveness and efficiency in the use of resources, to improve the quality of support given to certain target groups, to secure and create jobs, to obtain funding for the region and to preserve in a sustainable manner the region as a place to live.

Employment pacts have already been established since 1997 in some Austrian Provinces within the scope of the European Union's "Territorial Employment Pact" and since 2001 have successfully been implemented in all nine Austrian Provinces. The TEPs serve as a framework for the Provincial Governments, the Public Employment Service (AMS), the branches of the Federal Office of Social Affairs, the Social Partners as well as other relevant partners to agree upon and implement joint programmes for promoting employment.

TEPs facilitate horizontal and vertical co-operation by working across institutional boundaries and administrative districts. The TEPs adopt principles of good governance for their work, such as participation, openness, accountability, efficiency and coherence. Thus, they are an outstanding example for implementing the principles of good governance on regional and local level and are recognised as an European best practice.

Today, TEPs are important institutions in the Austrian labour market and employment policy. The partnerships increased the involvement of actors in labour market and employment policy, successfully linked policy areas on the regional, sub-regional and local levels and contributed to a better coherence of objectives related to labour market and economic policies as well as to improved effectiveness, efficiency and transparency in labour market policy.

However, still much remains to be done in order to, for instance, better integrate socially excluded groups into the labour market, raise the qualification levels of female and male employees and overcome segregation based on gender. Due to their further potential (especially at the interface between the labour market and the social welfare system), the TEPs will continue to contribute to the improvement of the regional labour markets in 2007-2013. Thus, the TEPs will – as models of "Good Governance" – also push a lot forward in the upcoming future.

## Facts and Figures: TEPs progress 2000-2006

>> Since their establishment the TEPs have developed significantly over time. The following table provides an overview and some quantitative as well as qualitative data on the status quo of the TEPs at the beginning and the end of the Structural Fund period 2000-2006.

	2000 (Start of the Structural Fund period)	2006 (End of the Structural Fund period)
<b>Number of TEPs established in the Austrian Federal Provinces (regional level)</b>	7	9
<b>Number of TEPs established on local and sub-regional level</b>	7	17
<b>Number of partners of the TEPs on regional level</b>	~ 53	73
<b>e.g. Gender mainstreaming experts</b>	0	7
<b>e.g. Federal Office of Social Affairs</b>	3	7
<b>Policy areas</b>	Linking labour market and employment policy with other policies such as regional economic, structural, educational, social, and equal opportunities policies	
<b>Target groups</b>	<ul style="list-style-type: none"> <li>_ Youth</li> <li>_ Women</li> <li>_ Long term unemployed</li> <li>_ Employees</li> <li>_ Enterprises</li> <li>_ Low qualified</li> </ul>	<ul style="list-style-type: none"> <li>_ Youth</li> <li>_ Women</li> <li>_ Long term unemployed</li> <li>_ Employees</li> <li>_ Enterprises</li> <li>_ Low qualified</li> <li>_ Socially excluded groups</li> <li>_ Persons with disabilities</li> <li>_ Older workers</li> <li>_ etc.</li> </ul>
<b>TEP-Budget co-ordinated with all partners involved for measures and target groups</b>	Approx. Euro 200,000,000.-	Approx. Euro 700,000,000.- (calculation)
<b>Budget used for the co-ordination and organisation of the TEPs (allocated by ESF Objective 3 – Priority area 6)</b>	Annually, approx. Euro 200,000.- per regional TEP	
<b>Selection of regional programmes implemented and accompanied by the TEPs</b>	<ul style="list-style-type: none"> <li>_ Austrian Objective 3 Programme (ESF)</li> <li>_ Regional Objective 2 Programmes (ERDF)</li> </ul>	<ul style="list-style-type: none"> <li>_ Austrian Objective 3 Programme (ESF)</li> <li>_ Regional Objective 2 Programmes (ERDF)</li> <li>_ EQUAL</li> <li>_ Labour Market Policy Programme for Disabled Persons (“Behindertenmilliarde”)</li> <li>_ Article 6</li> <li>_ etc.</li> </ul>
<b>Selection of nation-wide TEP topics</b>	<ul style="list-style-type: none"> <li>_ Establishment of TEPs</li> <li>_ Partnership work (implementation of TEPs)</li> <li>_ Devolution</li> </ul>	<ul style="list-style-type: none"> <li>_ Interface of the labour market and social welfare (social benefit) system</li> <li>_ Elderly at the labour market</li> <li>_ TEP Consolidation / “STEPs-Process”</li> <li>_ Gender Mainstreaming</li> <li>_ EU-Enlargement</li> <li>_ EQUAL / Innovative Measures</li> <li>_ Devolution</li> <li>_ International Knowledge Exchange</li> <li>_ Monitoring and Evaluation</li> <li>_ Governance</li> <li>_ etc.</li> </ul>
<b>EQUAL Development Partnerships (DPs) accompanied by the TEPs</b>	First application round: 26 regional DPs Second application round: 16 regional DPs, 2 sectoral DPs and implementation of a nation-wide DP of all TEPs at provincial level (“TEP-EQUAL-Elderly”)	
<b>International Co-operation</b>	Bilateral contacts of some TEPs	<ul style="list-style-type: none"> <li>_ OECD LEED Forum on Partnerships and Local Governance</li> <li>_ Cross-border co-operations (e.g. TEP Styria – Slovenia, TEP Vienna – Slovak Republic, Czech Republic, Hungary, TEP Burgenland – Hungary</li> <li>_ etc.</li> </ul>

## TEP balance 2000-2006

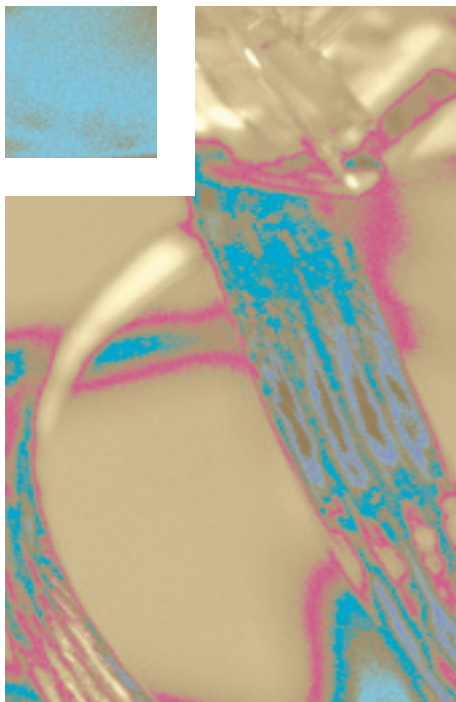
>> The Structural Fund period 2000-2006 influenced the co-operation of local and regional actors to a great extent: since their establishment, the TEPs serve as regional platforms for many stakeholders.

Today, the TEPs are a best practice example and known as strong partners in balancing employment and labour market policies in the regions.

Their successes include:

### 1. TEPs increased the involvement of actors in labour market and employment policy

In average, the Austrian TEPs on regional level are partnering with nine institutions. Due to positive results achieved in co-operating with partners, the TEPs expanded their partnerships (e.g. gender mainstreaming experts). Since all partners account for the regional labour market conditions, they are motivated to improve employment circumstances in the regions.



### 2. TEPs successfully linked policy areas

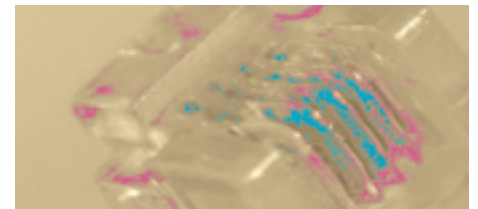
The partnerships link the various policy areas on regional, sub-regional and local levels as well as across sectors by establishing and implementing overall regional strategies and co-ordinating policy programmes. The overall TEP-Budget co-ordinated by all partners for measures and target groups across Austria counts up to approx. Euro 700,000,000.- in 2006. The total TEP budget increased extremely since the beginning of the Structural Fund period (2000: Euro 200,000,000.-), which demonstrates the rising acceptance and acknowledgment of the added value of the alliances by the partners.

### 3. TEPs contributed to improved effectiveness, efficiency and transparency of policies

According to the TEP Evaluation (WIFO, 2003), the TEPs contributed to a better coherence of objectives as well as to improved effectiveness, efficiency and transparency in labour market policy. The partnerships prove their added value by adapting measures to the local circumstances and target groups, improving policy services through continuous and systematic procedures and securing financial support for the regions.

### 4. TEPs are characterised by openness, flexibility and dynamics

Next to the above mentioned successes, the partnerships also feature openness, flexibility and dynamics.



## Co-operation

TEPs accept new challenges and respond to changes. Additionally, the partnerships demonstrate their readiness and willingness to learn from good practices and failures. They co-operate in the nation-wide Austrian TEP network and are contracted with each other in the EQUAL Development Partnership “TEP-EQUAL-Elderly”. Furthermore, they collaborate with partnerships in their neighbouring countries as well as with partnerships of the OECD LEED Forum on Partnerships and Local Governance (see page 6).

The TEPs already made a valuable contribution to reach the Lisbon goals. In addition to the regional co-ordination of policies, the new focus for the pacts between 2007-2013 might be the development of new ways to support different target groups at the interface of the labour market and the social welfare system, in particular “extended unemployment benefit” (Notstandshilfe) and “social welfare” (Sozialhilfe). The Austrian Federal Ministry of Economics and Labour highly appreciates the co-operations and considers them as strong partners in balancing employment and labour market policies in the regions. Thus, the pact alliances can demonstrate their strengths even to a greater extent during the new Structural Fund period.

## Governance

## TEP synopsis 2006

TEPs	Emphases and Areas of Action (2006)	Main Partners (2006)
<b>Burgenland</b>	<ul style="list-style-type: none"> <li>_ Continued training and qualification</li> <li>_ Encouraging the adaptability to structural change</li> <li>_ Transnational co-operation with Hungary (TEP Burgenland – West Nyugat Pannonia)</li> <li>_ Stronger integration with regional partner organisations (round tables)</li> </ul>	Province, AMS <sup>1)</sup> , BSB, WK, AK, ÖGB, IV, Provincial Chamber of Agriculture, Burgenland Business Agency, Provincial School Board, GM Expert, Association of Municipalities, Association of Social Democratic Municipal Representatives
<b>Carinthia</b>	<ul style="list-style-type: none"> <li>_ Integration subsidies, non-profit employment projects and socio-economic enterprises</li> <li>_ Childcare facilities</li> <li>_ Employment foundations, “New Work” project</li> <li>_ Youth projects and JASG – vocational training courses for young people</li> <li>_ Healthcare-worker training, “cont@ct.us” training company in the ICT sector</li> <li>_ Employee qualification</li> </ul>	Province, AMS, BSB, WK, AK, ÖGB, IV, Commissioner for Women’s Affairs of the Province of Carinthia
<b>Lower Austria</b>	<ul style="list-style-type: none"> <li>_ Non-profit employment projects and socio-economic enterprises</li> <li>_ Facilities for counselling and care</li> <li>_ Training measures</li> <li>_ Labour foundations</li> <li>_ Childcare projects</li> <li>_ Combine measures of labour market policy with structural policy</li> </ul>	Province, AMS, BSB, WK, AK, ÖGB, IV, GM Expert, Associations of Municipal Representatives of the Social Democratic Party and the People’s Party
<b>Upper Austria</b>	<ul style="list-style-type: none"> <li>_ Measures for youth seeking apprenticing positions and youth with learning or other disabilities or social problems</li> <li>_ Non-profit employment projects and socio-economic enterprises</li> <li>_ Business start-up counselling, qualification and counselling projects</li> <li>_ Continued education account of the Province of Upper Austria</li> <li>_ (Implacement) employment foundations</li> </ul>	Province, AMS, WK, AK, ÖGB, IV, Provincial School Board, GM Expert
<b>Salzburg</b>	<ul style="list-style-type: none"> <li>_ Implacement foundation and training measures</li> <li>_ Socio-economic employment projects for the long-term unemployed</li> <li>_ Counselling for women, youth and the older unemployed</li> <li>_ Projects aimed at overcoming segregation in the labour market based on gender (“Young Women and Technology”)</li> <li>_ Salzburg continued education cheque, “Older Employee Coaching”</li> <li>_ Further development of measures</li> </ul>	Province, AMS, BSB, WK, AK, ÖGB, IV, Chamber of Agriculture and Forestry, Chamber of Agricultural Labour, GM Expert, regional management associations
<b>Styria</b>	<p>Priorities on the STEBEP level:</p> <ul style="list-style-type: none"> <li>_ Co-ordination of strategies and measures (amongst others for older workers, disabled)</li> <li>_ Further development of the dialogue between STEBEP and regional pacts</li> <li>_ Implementation of a “STEBEP monitoring” operation</li> <li>_ (Trans-)national co-operations</li> <li>_ Integration of further policies</li> <li>_ Public relation and communication</li> </ul>	<p>STEBEP: Provincial Government, AMS, BSB, WK, AK, ÖGB, IV, regional pacts, GM experts, non-profit organisations</p> <p>Regional pacts: regional management associations, AMS, representatives of employees, representatives of employers, GM Expert, representatives of regional non-profit organisations</p>
<b>Tyrol</b>	<ul style="list-style-type: none"> <li>_ Regional co-ordination of offers for educational and vocational guidance</li> <li>_ Development of standards for employment projects</li> <li>_ Socio-economic enterprises</li> <li>_ Non-profit employment projects</li> <li>_ Career guidance</li> </ul>	Province, AMS, BSB, WK, AK, ÖGB, IV, Chamber of Agricultural Labour, Provincial Chamber of Agriculture, Tyrolean educational institute “Grillhof”, Association of Municipalities, Association of cities and towns, AMG Tyrol
<b>Vorarlberg</b>	<ul style="list-style-type: none"> <li>_ Recommendations and implementation planning directed at the political decision-making level and the level of operational implementation</li> <li>_ Evaluations as well as studies addressing current and future-oriented issues of labour market and employment policy in Vorarlberg</li> <li>_ Career guidance and youth employment</li> <li>_ Innovative projects in labour market policy</li> </ul>	Province, AMS, BSB, WK, AK, ÖGB, IV, Vorarlberg Association of Municipalities
<b>Vienna</b>	<ul style="list-style-type: none"> <li>_ Implacement and outplacement foundations</li> <li>_ JASG measures</li> <li>_ Programmes for entrants and re-entrants into the job market</li> <li>_ Programmes for counselling and promoting working people and for integrative vocational training</li> <li>_ “Vienna – Bratislava Interregional Employment Strategy“</li> </ul>	City of Vienna, AMS, Vienna Employment Promotion Fund (waff), BSB – Provincial Office Vienna, interest group representatives of employers and employees (provincial working group)

<sup>1)</sup> Abbreviations: AMS\_Public Employment Service, BSB\_Federal Office of Social Affairs, WK\_Economic Chamber, AK\_Chamber of Labour, ÖGB\_Federation of Trade Unions, IV\_Federation of Industry, GM\_Gender Mainstreaming

## Nation-wide TEP Best Practices

### TEP\_EQUAL\_Elderly

[www.elderly.at](http://www.elderly.at) (7/2005-6/2007)

Two years ago, the TEPs decided to jointly improve the labour market situation of elderly people (in 2005, Austria's employment rate for people aged 55-64 was 31.8%). In order to put older jobseekers to work and keep older workers employed, the Austrian partnerships joined forces and established a nation-wide development partnership, "TEP-EQUAL-Elderly".

The alliance was set up between all Austrian TEPs on regional level. The partnership tested a new labour market instrument, "elderly plans", developed an Elderly-tool box and a Guide on how to best use synergies between different programmes. The partnerships' other recent activity is the creation of a Green Paper for "elderly people at the labour market".

The paper introduces a strategy for TEPs and other stakeholders, in particular politicians, service organisations, enterprises, etc. in order to improve the situation of elderly at the labour market. During the consultation phase discussions on the given recommendations were held with many stakeholders on all levels and of all sectors across Austria. The consultation at local, regional, national and international level demonstrated a great interest of all actors involved.

### OECD LEED Forum on Partnerships and Local Governance

[www.oecd.org/cfe/leed/forum/partnerships](http://www.oecd.org/cfe/leed/forum/partnerships) (9/2004-4/2007)

Since 2004, the Austrian TEPs are members of the international partnership network: the OECD LEED Forum on Partnerships and Local Governance, which was established by the OECD LEED Programme together with the Austrian Ministry of Economics and Labour. The Forum tasks are implemented by the Forum Office Vienna at the ZSI – Centre for Social Innovation in co-operation with the OECD LEED Trento Centre for Local Development. The aim of the Forum is to ensure that partnerships learn effectively from each other and that local development practitioners and policy makers learn the lessons from the partnership experience.

By today, approximately 2600 area-based partnerships in 45 countries from the European Union, South-East Europe, America and Asia Pacific are networked in the Forum. Recent activities include the updating and management of the Forum network, policy advice and information exchange, such as the organisation of Annual Forum Meetings as well as a series of seminars focussing on capacity building and the publication of Annual Forum Brochures presenting a variety of area-based partnership models.

### TEPGEM

[www.pakte.at](http://www.pakte.at) (2002-2004)

The TEPs acknowledge Gender Mainstreaming (GM) as an important policy and include GM in the TEP working programmes, measures and projects. Furthermore, GM experts are partners of the TEPs. In addition, analyses of the special conditions of women and men in the field of intervention are carried out by most TEPs before measures are designed.

On top of that, all TEPs jointly developed a GM project, the six principles and instruments for GM within TEPs. As a result, the TEPGEM\_strategy was published including the common definition, a joint agreement on GM, ways on how to implement GM in the TEPs and their programmes as well as the establishment of gender sensitive criteria.

### STEPs-Process

[www.pakte.at](http://www.pakte.at) (2004-2006)

In 2004-2006, the TEPs collaborated nation-wide in the TEP Consolidation process "STEPs". STEPs focused on co-operative learning by comparing experiences of all involved pact-members. The objective of STEPs was to implement – step by step – the recommendations of the TEP evaluation (WIFO, 2003) in order to further strengthen and develop the concept stability and functional plausibility of the TEPs and to ensure continuity.

During this national consolidation process, the partnerships analysed the governance-systems of the pacts and reviewed co-operation and co-ordination structures, defined central terms of co-operation, clarified the partnerships' functions and roles of partners and established an improved documentation system on the basis of an impact orientated monitoring including the development of indicators used for monitoring and self-evaluation. The consolidation process also contributed to the partnership's positioning and the visualisation of TEP results.



## Co-ordination Unit of the Territorial Employment Pacts

### Why does the Co-ordination Unit (Kooo) exist?

The Federal Co-ordination Unit of the Territorial Employment Pacts (Kooo), established under the direction of the Federal Ministry of Economics and Labour at the Centre for Social Innovation (CSI), serves to support and accompany the various projects carried out by the Austrian Employment Pacts and their partner institutions as well as to stimulate, implement and further develop the partnerships.

The activities of the Co-ordination Unit are funded within the framework of the Austrian Objective 3 Programme 2000-2006 (Priority 6 – ESF).

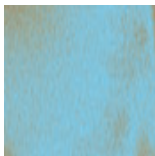
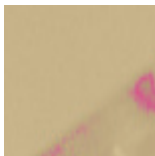
From the very beginning, when national co-ordination activities were initiated in 1999, Kooo has regarded its efforts as a service to the pacts. In the evaluation of Objective 3 / Priority 6, the pacts rated co-operation with Kooo as very helpful. Specifically, the aid provided by Kooo is appraised “as a supporting factor in achieving objectives”.

### What services does Kooo provide?

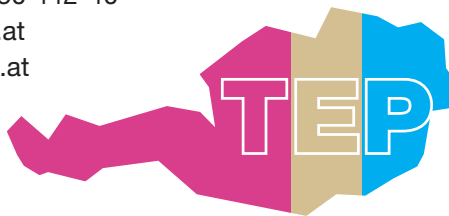
Kooo ensures the exchange of information among all institutions involved, advises and assists the TEPs and is responsible for joint activities (see below).

### Co-ordination Team

Anette Scoppetta, ext. 58, [scoppetta@zsi.at](mailto:scoppetta@zsi.at)  
 Regina Brandstetter, ext. 55, [brandstetter@zsi.at](mailto:brandstetter@zsi.at)  
 Dirk Maier, ext. 45, [maier@zsi.at](mailto:maier@zsi.at)  
 Eva Rubik, ext. 64, [rubik@zsi.at](mailto:rubik@zsi.at)  
 Klaus-Peter Reitner, ext. 67, [reitner@zsi.at](mailto:reitner@zsi.at)



Co-ordination Unit of the  
 Territorial Employment Pacts at ZSI  
 A-1150 Vienna, Linke Wienzeile 246  
 Tel.: +43 / 1 / 49 50 442-0  
 Fax: +43 / 1 / 49 50 442-40  
 e-mail: [kooo@zsi.at](mailto:kooo@zsi.at)  
<http://www.pakte.at>



#### Networking activities and information input

- \_ Central information hub
- \_ Content related TEP assistance and advice
- \_ TEP co-ordination meetings, seminars, workshops
- \_ Virtual communications platform
- \_ International exchange of experiences

#### Public relations work

- \_ TEP website <http://www.pakte.at>
- \_ Publications (TEP brochures, TEP\_news), press releases and reports
- \_ Representation of the TEPs

#### Monitoring / evaluation

- \_ Accompanying studies and evaluations as well as dissemination of findings
- \_ Assistance in implementing regional monitoring systems and evaluations

Territorial Employment Pacts (TEPs) are contracted regional partnerships to better link employment policy with other policies in order to improve the employment situation on regional and local level.

## TEP Co-ordination Units in the Austrian Federal Provinces

### Territorial Employment Pact Burgenland

<b>Bruno Kracher</b> - Burgenland Business Agency	+43 / 5 / 9010-2351	bruno.kracher@wibag.at
<b>Tina Parits</b> - Burgenland Business Agency	+43 / 5 / 9010-2324	tina.parits@wibag.at

### Territorial Employment Pact for Carinthia

<b>Gerhard Herbst</b> - Provincial Government Carinthia	+43 / 463 / 536-30625	gerhard.herbst@ktn.gv.at
<b>Katharina Zenkl</b> - IFA-Carinthia	+43 / 463 / 50538-16	katharina.zenkl@ifa-kaernten.at
<b>Franz Zewell</b> - AMS Carinthia	+43 / 463 / 3831-103	franz.zewell@200.ams.or.at

### Employment Pact for Lower Austria

<b>Edgar Czermak</b>	+43 / 2742 / 9005-16404	noe.bep@nexta.at
----------------------	-------------------------	------------------

### Pact for Employment and Qualification for Upper Austria

<b>Ulrike Lindner</b> - Provincial Government Upper Austria	+43 / 732 / 7720-15791	ulrike.lindner@ooe.gv.at
<b>Karin Mayrhofer</b> - AMS Upper Austria	+43 / 732 / 6963-20330	karin.mayrhofer@400.ams.or.at
<b>Margarete Ratzenböck</b> - Provincial Government Upper Austria	+43 / 732 / 7720-15131	margarete.ratzenboeck@ooe.gv.at

### Territorial Employment Pact "Work for Salzburg"

<b>Karoline Gindl</b> - BAB GmbH	+43 / 662 / 886623-33	karoline.gindl@bab.at
----------------------------------	-----------------------	-----------------------

### Styrian Employment Pact (STEBEP)

<b>Helga Kainer</b> - BAB GmbH	+43 / 316 / 362290-52	helga.kainer@bab.at
<b>Melitta Scherounigg</b> - BAB GmbH	+43 / 316 / 362290-42	melitta.scherounigg@bab.at

### Territorial Employment Pact Tyrol

<b>Rainer Fellner</b> - AMG Tyrol	+43 / 512 / 562791-15	rainer.fellner@amg-tirol.at
<b>Christof Spielberger</b> - Provincial Government Tyrol	+43 / 512 / 508-3577	c.spielberger@tirol.gv.at
<b>Maria Steibl</b> - AMG Tyrol	+43 / 512 / 562791-12	maria.steibl@amg-tirol.at

### Employment Pact for Vorarlberg

<b>Elfie Karlinger</b> - iap projectmanagement	+43 / 699 / 125 64 152	iap.karlinger@vol.at
--	------------------------	----------------------

### Territorial Employment Pact for Vienna

<b>Elfriede Harrer</b> - Vienna Employment Promotion Fund (waff)	+43 / 1 / 21748-319	elfriede.harrer@waff.at
--	---------------------	-------------------------

## Kooo - Co-ordination Unit of the Austrian Territorial Employment Pacts [www.pakte.at](http://www.pakte.at)

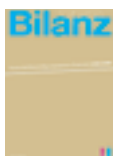
at the Centre for Social Innovation (ZSI - Zentrum für Soziale Innovation), <http://www.zsi.at>  
A-1150 Wien, Linke Wienzeile 246, Fax: +43 / 1 / 495 04 42-40

<b>Regina Brandstetter</b>	+43 / 1 / 495 04 42-55	brandstetter@zsi.at
<b>Dirk Maier</b>	+43 / 1 / 495 04 42-45	maier@zsi.at
<b>Eva Rubik</b>	+43 / 1 / 495 04 42-64	rubik@zsi.at
<b>Anette Scoppetta</b>	+43 / 1 / 495 04 42-58	scoppetta@zsi.at

## BMWA - Federal Ministry of Economics and Labour [www.bmwa.gv.at](http://www.bmwa.gv.at)

Sektion II / 9 - ESF, A-1010 Wien, Stubenring 1, Fax: +43 / 1 / 711 00-6049  
<http://www.bmwa.gv.at/BMWA/Schwerpunkte/Arbeitsmarkt/ArbeitsmarktEU/TerritBeschaeftePakte>

<b>Ulrike Rebhandl</b>	+43 / 1 / 711 00-6427	ulrike.rebhandl@bmwa.gv.at
------------------------	-----------------------	----------------------------



The brochure "TEP Bilanz 2000-2006" was issued in German language in February 2007, informing in detail on the results achieved by the TEPs. For printed copies of the brochure please contact the Co-ordination Unit.

